Issues in Remediating a Correctional Dental Program

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> Jay D. Shulman, DMD, MA, MSPH Adjunct Professor, Dept. of Periodontics Baylor College of Dentistry

Objectives

- Describe dental needs of correctional population
- Components of an adequate dental program
- Issues related to remediating and monitoring based on experiences with *Fussell* and *Perez*
 - Settlement Agreement
 - Selection and responsibilities of monitors
 - Determining when substantial compliance is achieved

A Perfect Storm for Dental Disease

- More dental disease than free population
- Substantial pre-existing needs
 - > Prisons take inmates as they are, not as they wish them to be
 - Staffing should accommodate high prevalence of dental needs
- Caries risk factors: diet, substance abuse, polypharmacy
 - > Many drug classes cause dry mouth which promotes decay
- Periodontal disease risk factors diabetes, poor oral hyg.
- Edentulism high prevalence of tooth loss
- Oral cancer risk factors: race, tobacco, age

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Adequate Dental Program

- "Consistent with generally accepted professional standards ... not limited to extractions ... timely"
- Diagnosis: caries, periodontal disease, oral cancer
- Treatment should include continuum of care:
 - Extractions, fillings, removable dentures and limited periodontics
 - > Urgent care (toothaches) timely pain relief
 - Routine untimely treatment may result in tooth loss
 - Pain relief when clinic is closed (access to mid-levels)

Systemic Issues

 Care adequate in quality and quantity Diagnosis consistent with professional standards Scope of care - <u>basic</u> dental needs (a prison is not a health spa) Institutional (public health) versus private practice model Timeliness (requires adequate access) Toothaches – pain relief and treatment by dentist Understaffed programs focus exclusively on toothaches Qualified providers (dentists, hygienists, assistants) Adequate policies and procedures

Settlement Agreement

- Process for selecting dental experts / monitors
- Process for dealing with expert disagreements
- Chief Monitor in multi-disciplinary cases?
 - > Stand-alone dental, health care, or conditions of confinement
 - Fussell (Ohio) versus Perez (California) models
- Reporting requirements for experts
- Coordination with other cases (e.g., Perez)

Settlement Agreement (cont.)

- Specify resources, personnel and organizational structure
- Process to develop audit instrument
- Implementation timetable
 - Deviations require explanation
 - Phased implementation for large systems
- Specify 'goal posts' (or a process to develop them)
 - Operational definition of substantial compliance based on audits and other mandated changes

Audit Instrument

Based on policies and procedures; approved by parties

- Cast elements into binary questions
- Several sections with different passing scores
- Agreement as to passing scores for each section
- Clear record selection rules
- Process for test audits and adjustments
 Time consuming may require several iterations
 Written report to parties

Experts / Monitors

Must have confidence of parties and Court

- An evolutionary process
- Must not lose sight of role goal is an adequate, not a perfect system
- Be prepared to serve as consultants to program if asked
- Should have 'reasonable' access to:
 - > Reports and facilities
 - Dental providers (including contractors)
 - Custody (to look at pass system, escort process)

Perez / Fussell Remediation Lessons

- Two experts one nominated by each party
- Initial contentious phase ("getting to acceptance")
- Stable, experienced program leadership who are dentists
- Collaborative approach among experts and parties
 - Extensive interaction between experts and program leadership
- Critical that there is no disagreement over 'facts'
 - Program staff participate in prison visits and audits
 - Opportunity to review draft reports (to identify inaccuracies)